

**SOCIAL
WELLBEING
BOARD**

16 May 2022

Proactive Release

**Social Wellbeing Board
March Dashboard**

**Authorised by the Minister
for Social Development
and Employment**

Social Wellbeing Board April Dashboard

Hon Carmel Sepuloni, Minister for Social Development and Employment May 2022

These documents have been proactively released as authorised by the Minister for Social Development and Employment at <https://swa.govt.nz/publications/ministers-and-cabinet/>.

The Social Wellbeing Board is a cross-sector group of Chief Executives that oversees work seeking to achieve outcomes beyond the remit of any one agency. The Board provided the attached dashboard to the Social Wellbeing Committee on 30 March 2022 to update the Committee on the Board's work programme.

This pack contains:

1. Social Wellbeing Board March Dashboard – oral item for the Social Wellbeing Committee meeting on 30 March 2022.
2. Cabinet Social Wellbeing Committee: Minute of Decision [SWC-22-MIN-0015].

Some parts of this information release would not be appropriate to release and, if requested, would be withheld under the Official Information Act 1982 (the Act). Where this is the case, the relevant sections of the Act that would apply have been identified. Where information has been withheld, no public interest has been identified that would outweigh the reasons for withholding it.

This is the key to the redaction codes used for this release:

- Section 9(2)(f)(iv): This information is under active consideration. The release of this information at this time would be likely to prejudice the ability of government to consider advice and the wider public interest of effective government would not be served.
- Section 9(2)(g)(i): This information is withheld under section 9(2)(g)(i) in order to maintain the effective conduct of public affairs through the free and frank expression of opinions

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The Board

The Social Wellbeing Board is a group of social sector Chief Executives coming together to take collective action to improve outcomes and make the biggest difference for New Zealanders. Taking a whole of sector view, the Board takes a people-centred, enduring approach to improve social wellbeing.

Public Service Commissioner (Chair)	Secretary of the Department of Prime Minister and Cabinet	Secretary for Māori Development
Secretary for Social Development	Secretary for Education	Commissioner of Inland Revenue
Secretary for Justice	Director-General of Health	Commissioner of Police
Secretary for Housing and Urban Development	Secretary for Children	Supported by the Social Wellbeing Agency

Note: ACC also attends the Board. The JV Board includes ACC and Corrections instead of Housing and Urban Development and Inland Revenue

Giving effect to the Government's priorities

The Board's work programme supports the Government's focus on child poverty, mental health, and the approaches needed to enable this work. It includes Ministerial priorities like **Future of Social Sector Commissioning** and **Debt to Government**.

The Board also supports the needs of communities in regions and is heavily involved in the **Joined Up Government in the Regions** work, a key enabler for supporting community wellbeing.



Child and Youth Wellbeing Strategy

A shared understanding of what is important for child and youth wellbeing, government's actions to achieve this, and a framework to align work of government and others. The Board has Cabinet-mandated governance of the Strategy, providing shared leadership for setting clear expectations across the sector, and oversees key work under the Strategy.

On 1 March, the CYWS Ministerial Group discussed Budget 22 bids, and release of 2020/2021 child poverty rates. The first annual report of the Strategy's outcomes and the Child Poverty Related Indicators report will be discussed on 29 March, ahead of presentation to Parliament.

9(2)(f)(iv) These will help inform the first three-yearly Strategy review, due to be completed by August 2022. A process evaluation of the Strategy as a further key input into the review has also been commissioned.

Oranga Tamariki Action Plan

The Action Plan sets out how Chief Executives will work together to improve the wellbeing of children and young people of interest to Oranga Tamariki. The Plan sits under the Child and Youth Wellbeing Strategy and must give effect to its outcomes. The Board provides cross-system oversight and coordination, giving effect to members' legislative responsibilities to work together to develop an Action Plan (Children's Act 2014).

The Action Plan will bring all agencies together to support key shifts in the experiences of children and young people, their families and whānau, and communities. In particular, the Action Plan will drive activity to ensure that the holistic wellbeing needs of children and young people are met.

An Action Plan has been approved by the Social Wellbeing Board and endorsed by the Child and Youth Wellbeing Strategy Ministers. It is due to be considered by the Social Wellbeing Cabinet Committee in late March and by Cabinet in early April, before publication. Agencies can then begin detailed implementation planning for the actions contained in the Action Plan.

Joined Up Government in the Regions

Improving how public service works in the regions to support community wellbeing. In November 2021, Regional Public Service Commissioners (RPSC) designations were confirmed for Tāmaki Makaurau and Manawatū-Whanganui.

Government has introduced a COVID Protection Framework (CPF) to manage COVID-19 through a locally led, regionally enabled and centrally supported approach. RPSCs are the key central government representatives on the regional leadership group, and support regional alignment and coordination of the public service contribution to the CPF.

As they convene and coordinate across the sector and build stronger relationships with iwi, local government and community, the CPF is a robust demonstration of the value and effectiveness of the RPSC role. CPF remains the priority activity for RPSCs and agencies for the foreseeable future. The Board is focused on how this model performs over the Omicron outbreak, and will discuss the RPSC experience and workload over this period, post-peak.

Transforming New Zealand's approach to mental wellbeing

Implementation of the whole-of-government response to He Ara Oranga, including delivery of the \$1.9 billion Budget 2019 cross-sector mental wellbeing package.

Through Budget 2019, new or enhanced mental health and addiction services are available in every DHB area. As at 31 December 2021, over 305,000 sessions have been provided since July 2019 across new primary mental health and addiction services in 307 general practices, 26 kaupapa Māori services, 9 Pacific services and 19 youth-focused services. This rollout continues.

Agencies continue to work with the Implementation Unit following its review of the Budget 2019 package, which found delivery largely on track, with a focus on strengthening cross-agency governance, collaboration and reporting. The Board are focused on strengthening its oversight to give effect to this recommendation, acknowledging the sector must work together to support Health's leadership. Wider work also continues, including public consultation to inform new mental health legislation, with around 350 written submissions received and 60 online hui held.

Debt to Government

Cross-government work programme to reduce the impact of debt on families in hardship, and better understand government's role in exacerbating hardship. Ministers asked the Board to prioritise this work in 2021, and the Board is now focused on supporting Dr Deborah Russell.

This work is an agreed priority through the WEAG and Welfare Overhaul papers in 2019. This work has recently been delegated to the Under-secretary for Revenue, Dr Deborah Russell.

Primary focus is on understanding the drivers of debt for people in hardship, and developing policies to reduce generation of hard-to-recover debt and/or improve relief arrangements. The working group will also develop principles governing the creation and management of problem debt across the whole of government, with the aim of improving consistency and fairness.

Cabinet has agreed a work programme, which is supported by DCEs and a cross-agency working group. Next steps include a meeting with the Board and Dr Russell on the direction for the work, and a report back to Cabinet in July/August 2022.

Resilience to Organised Crime in Communities (ROCC)

Combining social intervention with enforcement activity to address the harms and drivers of organised crime through whānau-centred responses. The Board provides governance for this work and is also supporting current conversations on gangs and organised crime.

ROCC DCEs are establishing a steering group to better enable ROCC delivery to priority locations. They are also working with KPMG to develop a performance measurement framework for ROCC.

Bay of Plenty leadership are working closely with iwi and community partners to understand what is needed for key cohorts: gang whānau, rangatahi and drug users. Work in Southern District is underway with local iwi to confirm their local focus and potential governance structures.

Sustainable funding is a key consideration for Eastern District, as most time-limited funding ends in 2022. Budget Sensitive

Budget Sensitive

Future of Social Sector Commissioning

Working to improve the Government's commissioning of social services and lead a collective effort to delivering a more effective and sustainable social sector.

This work is specifically aligned with the Government's wellbeing priority because of the vital role social services have in the wellbeing of New Zealanders. The workstream reports to the Social Wellbeing Board, which provides the cross-sector governance required to improve the way we work with social service providers.

Social sector agencies' have undertaken self-assessments against a draft set of commitments for aligning with the Social Sector Commissioning direction for change. An approach to reporting back to Cabinet on an implementation plan was discussed with social sector DCEs.

Upcoming: Insight from agencies' self-assessment against the commitments and issues relating to the impact of change was discussed by the Board, who fully support the direction of the work. The Cabinet report back is aiming for SWC on 1 June.

Place-Based Initiatives

The two PBIs aim to improve outcomes for at-risk children and their whānau by shifting collective decision making and discretion to the local level. There are two PBIs: Manaaki Tairāwhiti and the South Auckland Social Wellbeing Board (SASWB).

Manaaki Tairāwhiti continues work on a whole of Social Systems rethink and has expanded its Navigator programme. It has been able to diversify funding and broaden its programme of work (in line with an ambitious Strategic Plan) with place-based funding for backbone functions.

The SASWB has accelerated its focus on lifting up PBI learnings into local (and ultimately national) agency operations, with Change & Implementation Leads appointed in Counties-Manukau DHB, NZ Police, MSD, Oranga Tamariki and Corrections.

In March, the Board considered, and Ministers Robertson and Sepuloni agreed, a further three years' funding of the PBIs, and on development of a framework for future allocations to seed and develop new initiatives.

Joint Venture of the Social Wellbeing Board for Family Violence and Sexual Violence (FVSV)

This section updates on the Joint Venture's work on a National Strategy and Action Plan to eliminate family violence and sexual violence.

Work is progressing well on the draft plan to implement Te Aorerekura, discussed at the March Board meeting. In 2022, the Board is strongly focused on driving delivery of Te Aorerekura, while ensuring the actions achieve the shifts required to make a difference, via regular reporting on delivery status and impact/outcome dashboards.

Simultaneously, the Business Unit is working with tangata whenua, communities and specialist FVSV sectors to understand their needs and priorities across the Action Plan. This will be used to finalise the implementation plan and will go to the Board in April. Nominations for the Tangata Whenua Ministerial Advisory Group are being considered by the Kaitiaki Rōpū. A kaitiakiwaenga group of tangata whenua advisors across the Joint Venture is also being drawn together. Both are on track to be in place in April.

OUR MANDATE Addressing the wellbeing harms & drivers of organised crime is a social issue requiring a coordinated response, combining community development, prevention, & law enforcement.

OUR GOAL Improve wellbeing by co-designing responses to the harms & drivers of organised crime, tailored to the needs of the community.

GUIDING PRINCIPLES

- Ownership** Enable community ownership.
- Co-design** Enable co-design with regions, communities and whānau.
- Coordinate** Coordinate local & national activities.
- Facilitate** Remove barriers to addressing harm & drivers.
- Te Tiriti O Waitangi** Give effect to the Treaty & its principles.
- Evidence Based** Provide evidence, knowledge & data.

OUR OBJECTIVES

Resilience
Strengthen whānau wellbeing and build community resilience to the conditions that enable organised crime to operate.

Demand
Reduce harm from organised crime & the illicit drug trade.

Supply
Target organised crime and supply of illicit drugs through investigations and law enforcement.

Flow of harm into local/regional communities

OUR APPROACH

Focus cohorts

- Increased access to counselling services
- Increased employment opportunities
- Affordable and sustainable housing options
- Access ble treatment pathways
- Increased access to reintegration services
- Sustainable living wage
- Improved whānau wellbeing
- Thriving children
- Increased training & employment opportunities
- Aspirational goal setting
- Engagement with education providers

PARTNER AGENCIES

STRATEGIC ALIGNMENT

- Transnational Organised Crime Strategy
- Youth and Child Wellbeing Strategy
- Te Ao Mārama and Te Aorerekua (Family Violence Sexual Violence Joint Venture)
- Te Huringa O Te Tai
- Organised Crime & Our Response 2020-2025
- Hōkai Rangī

<p>Governance</p> <p><i>DCE Group</i> Established; group consist of DCEs from Partner Agencies Support the delivery of cabinet mandated priorities and community developed objectives Regional Enablement and Advocacy</p>	<p><i>Steering Group</i> Nominees requested Draft terms of reference in progress</p>	<p>Policy</p> <p>Delivery of ROCC Cabinet Paper Create ROCC toolkits for Communities Establish a monitoring framework Explore legislative improvements Seek budget funding</p>	<p>Workstreams</p> <p>Cabinet Paper Monitoring/Evaluation Framework Providing regions access to data and insights Toolkits for communities 2022 budget bid</p>	<p>Challenges</p> <p>Empowering regions by providing access to data and insights Sustainable model for funding for ROCC at national and regional level Developing a co-leadership model with social sector agency Establishing a secretariat function to support governance Prioritisation and commitment to the work programme in a COVID environment</p>
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<p>Regional Implementation</p> <p>Led by Partnerships and Harm Prevention on behalf of all partner agencies Secretariat (to be established) Supporting the delivery of ROCC in regions Co-ordination & connection between regions and centre Cross agency collaboration</p>	<p>Support Needed</p> <p>Establish strategic Co-Ordinator and Principal Advisor for ROCC Secretariat Development of national work programme tying together governance, policy, operational, and partnership work Creation of multiagency working groups covering different parts of the programme</p>	<p>Dedicated funding</p> <p>Sustainability of established programmes</p>	<p>Challenges</p> <p>Short term funding, due to expire June 2022 Partnership & Harm Prevention team only fixed term until September 2022 All current staff focused on ROCC are employed by Police Secure resource and funding for evaluation Developing local partnerships & relationships</p>
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<p>Evidence</p> <p>Methamphetamine Harm in NZ research (public private partnership involving iwi and NGOs) Support Development of Performance Measurement Framework (NZP)</p>	<p>Intelligence and Insights</p> <p>Align GIC membership and ROCC governance (GIC) National gang list development (GIC) Southern District intelligence product on community resilience (GIC)</p>	<p>Waste Water intelligence (NDIB) High Alert – Understanding substances that are causing acute harm in the community (NDIB)</p>
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<p>Organised Crime Strategy Alignment</p> <p>Focus on Firearms and firearms related violence</p>	<p>Our enforcement approach</p> <p>Coupling enforcement action and social intervention Targeting those who cause the most harm in communities</p>	<p>Te Ara Oranga (MOH & NZP):</p> <p>Work with identified locations on initial set up and establishment</p>
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Eastern

Status In Progress

Governance Groups Manaaki Tairāwhiti, Wairoa Community Partnerships Group, and Matariki

Priority Locations Gisborne, Wairoa, & Hastings/Napier

DCE Sponsor TBC

Dedicated Resource Partnerships Manager

Priorities

Methamphetamine Mums Mahi Mokopuna

Initiatives

- Wairoa Safety Plan and Wairoa Meth Strategy
- Workforce development for mental health and addiction services
- POC funding for mental health providers in custody units
- s 9(2)(f)(iv)
- Te Pae Oranga (Wairoa)
- Supporting currently funded community providers: *Tairāwhiti*: Whakapono Whānau (\$3,866,917); *Hawkes Bay*: Te Pihinga Ake, Te Hua Rewa, Tangata Mahi Ora, Te Whaiora Ara Tapu & He Ringa Ora Whānau (Collective investment \$4,982,714)

Support Needed

- Sustainable funding streams - \$8.9m cliff edge funding to expire starting in June 2022
- Determine DCE sponsor for Eastern

Next Steps

- Sustainability of funding for current and future programmes
- Building up certified workforce (Mental Health and Addiction focus)
- Incorporate Te Awa and Police Mental Health services
- Wairoa Safety Plan and new roles

Deliverables

Secure sustainable funding

Bay of Plenty

Status Launched

Governance Groups Waiairi Regional Leadership Group & Bay of Plenty Collective Impact Group

Priority Locations Opotiki, Kawerau & Whakatane

DCE Sponsor Ara Poutama Aotearoa - DCE Topia Rameka

Dedicated Resource Nil

Priorities

Rangatahi Mental Health Addiction Gang Whānau

Initiatives

- Gang Harm Reduction Officers
- Whānau Manawaroa (Whānau & Drug Harm Reduction Programme)
- Pikitanga Youth Programme
- Te Ara Oranga Development
- Paeārahi roles to support gang whānau (Te Roopu a Iwi o Te Arawa & Te Tuinga Whānau)
- Timberlands training & employment initiative
- s 9(2)(f)(iv)

Support Needed

- Sustainable funding streams
- Support from other agencies to lead responses in Bay of Plenty. Currently only Police led
- Establish dedicated resource in Bay of Plenty
- Insights and Data capability to support regional leadership group

Next Steps

- Stocktake and assessment for COVID response
- Engage Iwi and Council on what a response will look like
- Shape a response for Kawerau with a focus on rangatahi
- Initial set up of Te Ara Oranga with Iwi, DHB & TLA Bay of Plenty Mental Health and Addiction Transformation Project.
- Bay of Plenty Mental Health and Addiction Transformation Project.

Deliverables

Funnell Funding model
Re-alignment of regional leadership groups
Service mapping
Expand Gang Harm Reduction Officer Capability

Southern

Status Pre roll-out

Governance Groups TBC

Priority Locations Focus on Murihiku currently (Invercargill, Gore, & Mataura)

DCE Sponsor TBC

Dedicated Resource ROCC Manager

Priorities

Mental Health & Addiction Employment Family Harm Youth & Education

Initiatives

- s 9(2)(f)(iv)
- Aligning ROCC with public service lead work

Support Needed

- Support for roll out
- Messaging to regional leads about importance of ROCC
- Determine DCE sponsor for Southern

Next Steps

- Officially launch ROCC in Southern
- Governance model for Murihiku
- Engagement with Murihiku rūnanga
- Embed Police ROCC manager role

Deliverables

TBC

Counties Manukau

Status Scoping

Governance Groups TBC

Priority Locations TBC

DCE Sponsor TBC

Dedicated Resource Nil

Priorities

TBC

Initiatives

- Establishment of Gang harm reduction officer capability
- Capture learnings from South Auckland Social Wellbeing Board data

Support Needed

- s 9(2)(f)(iv)

Next Steps

- Continue exploration of current environment to determine how ROCC can be placed to best succeed in Counties Manukau
- Ensure ongoing engagement with South Auckland Social Wellbeing Board & stay connected

Deliverables

TBC

Other locations

<p>Waitematā</p> <p>Focus on supporting reintegration and rehabilitation of returning deportees in the community</p>	<p>Wellington</p> <p>Implementation of methamphetamine harm reduction programme with Ngāti Toa. Navigator position funding to be established</p>	<p>West Coast</p> <p>Establishment of navigators to support the West Coast Meth Impact Group to support with methamphetamine harm reduction work.</p>
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Conditions for Success

s 9(2)(g)(i)

- Understand community aspirations**
 - Whānau have identified this as a priority and want to see change
 - Understand the interconnection of community groups, iwi and agencies and that collective response is a strength
- Strong local governance and leadership**
 - Community supported to own the issue and the response
 - Centrally enabled through removing barriers and providing investment and resource in kind
 - Reduced duplication at a national and local level with alignment of work and approach
- Sustained investment and local decision making**
 - Aligned with wider wellbeing outcomes
 - Builds on additional investment and workforce capability
 - Evidence-based with investment in monitoring and evaluation and building on past success

s 9(2)(g)(i)



Cabinet Social Wellbeing Committee

Minute of Decision

This document contains information for the New Zealand Cabinet. It must be treated in confidence and handled in accordance with any security classification, or other endorsement. The information can only be released, including under the Official Information Act 1982, by persons with the appropriate authority.

Oral Item: Social Wellbeing Board Update

Portfolio **Social Development and Employment**

On 30 March 2022, the Cabinet Social Wellbeing Committee:

- 1 **noted** the dashboard under SWC-22-SUB-0015 and update from the Chair of the Social Wellbeing Board;
- 2 **noted** that the Social Wellbeing Board will provide a high-level plan that incorporates the agreed focus areas to Justice Sector Ministers by 30 April 2022.

Rachel Clarke
Committee Secretary

Present:

Rt Hon Jacinda Ardern
Hon Grant Robertson
Hon Kelvin Davis
Hon Dr Megan Woods
Hon Chris Hipkins
Hon Carmel Sepuloni (Chair)
Hon Andrew Little
Hon Poto Williams
Hon Jan Tinetti
Hon Dr Ayesha Verrall
Hon Aupito William Sio
Hon Meka Whaitiri
Hon Priyanca Radhakrishnan

Officials present from:

Office of the Prime Minister
Office of the Chair
Te Kawa Mataaho Public Service Commission
Ministry of Social Development
Police
Officials Committee for SWC